



# Taking the Temperature Down EMPLOYEE RELATIONS IN A DIVIDED WORLD

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Disclaimer: This presentation is not legal advice and is based upon current statutes, regulations, and related guidance that is subject to change. It is provided solely for informational and educational purposes and does not fully address the complexity of the issues or steps employers must take under applicable laws. For legal advice on these or related issues, please consult qualified legal counsel directly.

## Speakers













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#### Federal court: 8 trials

- Number of jury trials: 7
- Number of bench trials: 1
- Defense verdict: 3
- Plaintiff verdict: 5





\$141,308

\$150,000

\$200,000

\$4,050,000









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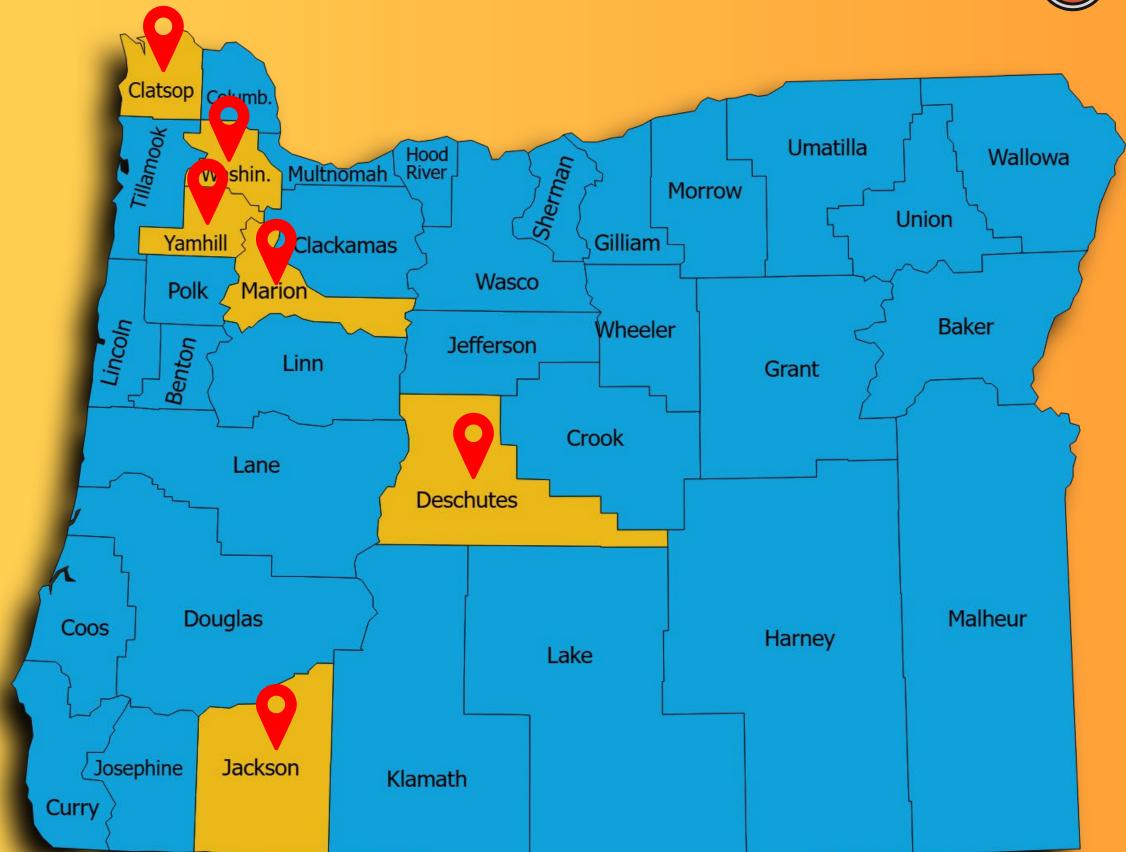
#### State court: 13 trials

- Number of jury trials: 13
- Number of bench trials: 0
- Defense verdict: 6 (Clatsop, Marion, Jackson, Yamhill, Deschutes, Washington)
- Plaintiff verdict: 7

## **Oregon State Court Defense Verdicts**



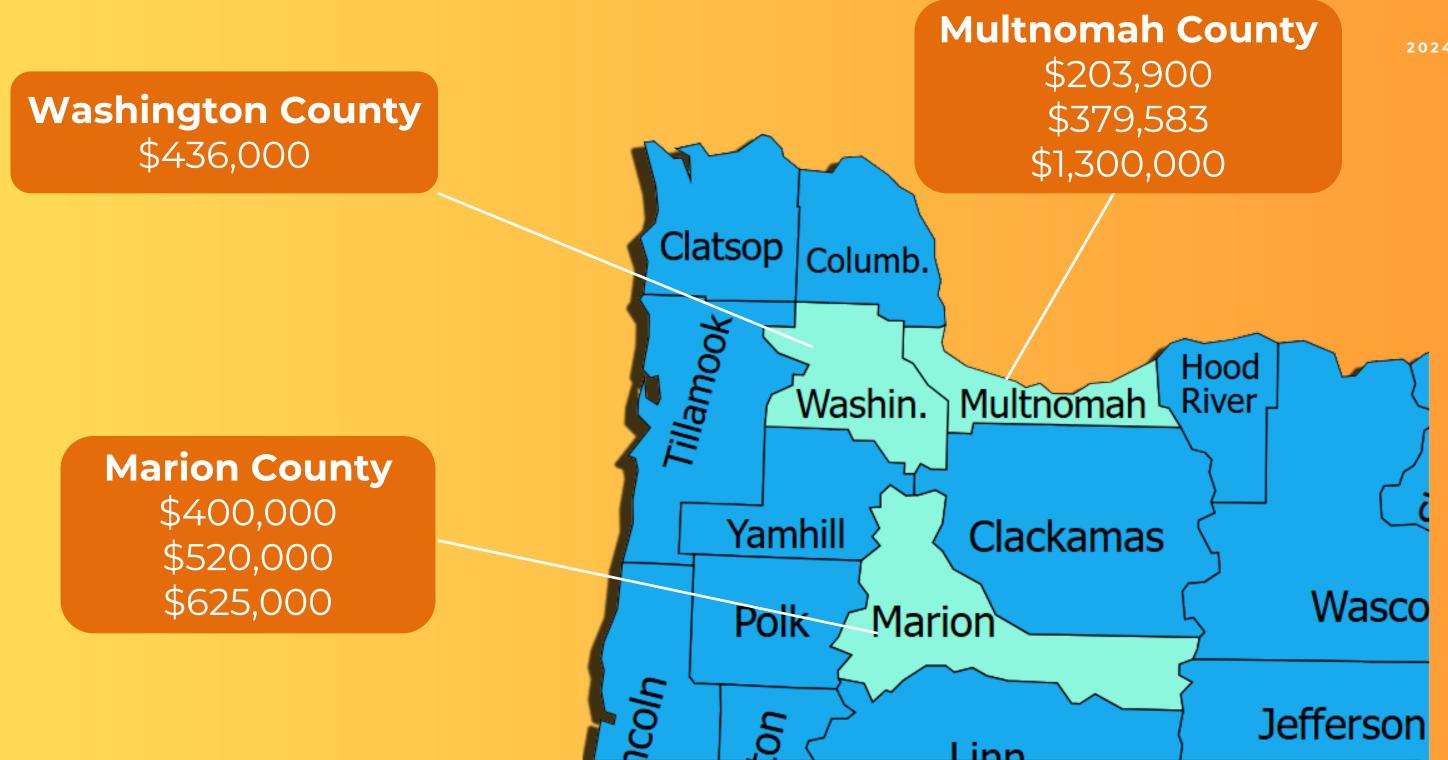




#### **Oregon State Court Plaintiff Verdicts**







# Krug v. Tualatin Valley Fire & Rescue Multnomah County Circuit Court





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Verdict for employee, TVFF Lieutenant

#### **Total Amount of Jury Verdict: \$203,900**



Economic Damages: \$3,900

Noneconomic Damages: \$200,000



#### **Additional Award**

Attorney Fees: \$TBD\*

Expert Witness Fees: \$TBD

Costs: \$TBD

## **Unprecedented Verdicts**



Former WA DSHS employee awarded \$2.4 million in retaliation

OLYMPIA-A federal jury awarded a former Washington state Department of

Social and Health Services employee \$2.4 million on Friday, finding she faced

retaliation for reporting discrimination and for blowing the whistle on

Kim Snell sued the department and two managers in October 2020 in U.S. District Court. The case went to trial in late May, lasting seven days.

By Claire Withycombe Seattle Times staff reporter

unethical practices at the agency.



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## Jury awards \$1.7 million to former Oregon Labor Bureau manager who faced racial discrimination

Updated: Aug. 15, 2023, 11:36 a.m. | Published: Aug. 14, 2023, 3:24 p.m.

## Wash. Jury Says Seattle Port Owes Fired Police Chief \$24.2M

By Rachel Riley · ( Listen to article

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Law360, Seattle (July 22, 2024, 5:21 PM EDT) -- A Washington state jury said Monday that the Port of Seattle owes its ex-police chief \$24.2 million, capping off a six-week trial on his claims that the port axed him as punishment for complaining about lack of due process in workplace misconduct investigations.

Following roughly five hours of deliberations, the King County Superior Court jury found the Port of Seattle liable for wrongful termination in violation of public policy, awarding the port's ex-chief of police Rodney Covey \$1.7 million in economic damages and \$22.5 million in non-economic damages.

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#### **Related Sections**

Employment Public Policy Transportation

Trials Washington

Local News | Local Politics

#### Jury awards \$237 million to fired UPS worker in racial discrimination lawsuit

Sep 15, 2024, 12:38 PM | Updated: Oct 10, 2024, 12:02 pm

## Jury Verdicts on the Rise





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> Impact of Social Media

Anger, Cynicism, and Distrust in Institutions

> Social Inflation



## Impact on Settlement



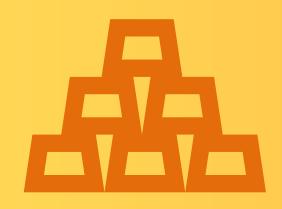


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Expect higher settlement values

Fill in the blank about what's missing

Rebut arguments from plaintiff's attorneys







## Takeaway for Employers





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Good employee management/relations are critical



Don't assume that claims won't be successful



Consider all options including early resolution

# Ramifications of Political Discussions in the Workplace





- Disruption and emotion in the workplace
- Difficulty working towards a common goal
- Division and impaired relationships internally and externally
- Isolation of and decreased interaction with certain employees
- Decreased morale and productivity
- Tensions with employer's expectations for accountability, action, and reaction



# Protections Impacting Political Discussions and Activities





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#### For Employees:

- 1st Amendment (Public Sector)
- National Labor Relations Act (Private Sector)
- Discrimination and Harassment Laws
- Whistleblower Protections
- Leave Policies

#### For Employers:

- Discrimination and Harassment
   Laws & Codes of Conduct
- Tardiness and Leave Policies
- Use of Company Resources Policies
- Codes of Conduct

# Managing Political Discussions in the Workplace: Policies





- Anti-Discrimination, Harassment, Retaliation
- Codes of Conduct—Professionalism/Respectful Workplace
- Workplace Violence
- Bullying
- Political Activity in the Workplace
- Dress Codes
- Social Media Policies
- Use of Company Facilities and Equipment
- Limits on Solicitation

# Managing Political Discussions in the Workplace: Communication





- Communicate the culture you want
- Be transparent with expectations through policies and training
- Emphasize respect and value for differing beliefs among employees
- Provide information on available resources (EAPs, etc.)



# Managing Political Discussions in the Workplace: Action





- Enforce policies with consistency and with consequences
- Set a good example with leadership
- When disciplining employees for speech or political-related infractions:
  - Avoid discipline to promote a particular agenda or viewpoint
  - Ensure that the punishment fits the crime
  - Follow any applicable CBA provisions

# Anticipated Trends with the Change in Administration





- Traditional labor and the National Labor Relations Board
- Civil rights enforcement and the Equal Employment Opportunity Commission
  - Reversal of protections for LGBTQ+ and pregnant workers
- Tensions between religious rights and other civil rights
- DEI initiatives
- Wage and hour—overtime eligibility
- Independent contractor
- Immigration
- Department of Government Efficiency

## Investigations Increasing





- > Increased Potential of Legal Liability
- State Laws
- Societal Expectations of Workplace Culture and Avoiding Reputational Damage
- Increased Awareness and Culture Change (Organizations and Employees)







- "Right size" the investigation to the issue
- Plan ahead to minimize disruption



# Be Attentive to Employee Dynamics





- Manage expectations
- Consider paid leave or other interim measures
- Consider consultants/coaches to manage relationships and performance



## THANKYOU



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